

Nirman Bhawan, New Delhi.  
Dated 26<sup>th</sup> September, 2017.

**ORDER**

Sub : Study undertaken by Ernst & Young on the Working and reorganization of CPWD - Constitution of an Implementation Committee to guide and monitor the implementation of various recommendations made in the E&Y Report.  
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The undersigned is directed to refer to the above subject and to say that this Ministry had entrusted a study on the Working and Reorganization of Central Public Works Department (CPWD) to M/s Ernst & Young in May, 2017. The objective of the assignment was, inter-alia, to study in detail the working of CPWD keeping in view its mandate and functions, to carry out an analysis of its structure and organization and to suggest measures for enhancing the efficiency and effectiveness of the organization by ensuring optimal utilization of resources.

2. EY have since presented their Report to the Ministry in August, 2017. In their report, EY have come out with various recommendations for enhancing efficiency and effectiveness of the organisation. The recommendations encompass various aspects of Process Improvement and organisational restructuring, besides other miscellaneous issues.

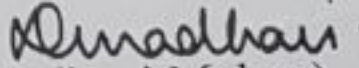
3. In order to take forward the process of implementation of the recommendations emerging out of the Report and to sustain, guide and monitor the implementation of the various initiatives, it has been decided to constitute an Implementation Committee (IC) with the following composition:

- |        |  |                    |
|--------|--|--------------------|
| (i)    | Additional Secretary (Housing), MoHUA                          | - Chairman         |
| (ii)   | Joint Secretary (W), MoHUA                                     | - Member           |
| (iii)  | Joint Secretary & Financial Advisor, MoHUA                     | - Member           |
| (iv)   | CCA, MoHUA   | - Member           |
| (v)    | SDG (HQ), CPWD   | - Member           |
| (vi)   | SDG (DR), CPWD   | - Member           |
| (vii)  | Shri Upendra Malik, SDG (retd), CPWD                           | - Member           |
| (viii) | Independent outside Expert<br>(to be decided by the Committee) | - Member           |
| (ix)   | Director (Finance), CPWD                                       | - Member Secretary |

**Special invitee - DG CPWD**

Note :- CPWD will provide the requisite secretariat support to the Committee.

4. This issues with the approval of the competent authority.

  
(Madhavi Mohan)  
Under Secretary (EW-I)

To :

Ministry of Housing and Urban Affairs

1. Additional Secretary (Housing)
2. Joint Secretary (W)